

EXHIBIT 12

From: [Sarah Nevins](#)
To: [Samuel Blaustein](#); ["Michael Hoffman"](#)
Cc: [Doreen Garrett](#); [Eden Quainton](#); [Christopher Pioch](#)
Subject: RE: Parekh, Noah vs. Calibre One, Inc. - JAMS Ref No. 1400019026
Date: Wednesday, May 5, 2021 9:11:28 AM
Attachments: [Calibre One Filing Fee 662432.pdf](#)

Mr. Hoffman,

If new counsel have been obtained for this matter, kindly forward me their contact information. I have attached a copy of your outstanding filing fee invoice here.

JAMS is not able to proceed to commencement and appointment until that filing fee has been paid. The initial due date for that filing fee has now passed. If the filing fee is not paid by May 19, 2021, JAMS will close this file for lack of payment and participation by Respondent and send correspondence re the same.

Thank you and be well,

Sarah



Sarah Nevins
Arbitration Practice Manager – East/Central

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From: Samuel Blaustein <SBLaustein@dunnington.com>
Sent: Tuesday, May 4, 2021 9:58 AM
To: 'Michael Hoffman' <MHoffman@arenahoffman.com>; Sarah Nevins <snevins@jamsadr.com>
Cc: Doreen Garrett <DGarrett@arenahoffman.com>; Eden Quainton <EQuainton@dunnington.com>; Christopher Pioch <CPioch@dunnington.com>
Subject: RE: Parekh, Noah vs. Calibre One, Inc. - JAMS Ref No. 1400019026

Claimant's Request For Rule 6 Administrative Conference

Dear Ms. Nevins,

It has been more than three weeks since Claimant Noah Parekh filed and served his arbitration demand and two weeks since counsel for Respondent Calibre One indicated that it was going to

retain different defense counsel without any action. Accordingly Claimant respectfully requests an Administrative Conference under Rule 6 of the JAMS Employment Arbitration Rules.

Thank you and have a nice day.

Samuel Blaustein
Partner
DUNNINGTON BARTHOLOW & MILLER LLP
230 Park Avenue, 21st Floor
New York, New York 10169
Telephone: +1.212.682.8811
Email: SBLaustein@dunnington.com

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From: Michael Hoffman <MHoffman@arenahoffman.com>
Sent: Tuesday, April 20, 2021 10:29 AM
To: Sarah Nevins <snevins@jamsadr.com>; Samuel Blaustein <SBLaustein@dunnington.com>
Cc: Doreen Garrett <DGarrett@arenahoffman.com>
Subject: RE: Parekh, Noah vs. Calibre One, Inc. - JAMS Ref No. 1400019026

Thank you, Ms. Nevins. We need to address a couple of initial matters.

First, it is unclear whether this matter will proceed in New York. The claimant, Mr. Parekh, worked and resides in Boston.

Second, my firm will not be handling the defense. Calibre One will retain local counsel, either in Boston or New York. We hope to have news on that item in a reasonable time.

So, for the moment, I acknowledge receipt of the request for an initial filing fee on behalf of the company. Other changes will be necessary in the coming weeks.

Best regards,

Michael Hoffman
Arena Hoffman LLP
220 Montgomery St., Suite 905
San Francisco, CA 94104
415.433.1414 (main)

415.433.1061 (dir)
415.520.0446 (fax)
mhoffman@arenahoffman.com
www.arenahoffman.com

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From: Sarah Nevins [<mailto:snevins@jamsadr.com>]
Sent: Tuesday, April 20, 2021 6:44 AM
To: Michael Hoffman <MHoffman@arenahoffman.com>; sblaustein@dunnington.com
Cc: Doreen Garrett <DGarrett@arenahoffman.com>
Subject: Parekh, Noah vs. Calibre One, Inc. - JAMS Ref No. 1400019026

Good Morning Counsel.

Please see attached concerning the above referenced matter. These documents are being sent to you via email and may also be found on JAMS Access. For more effective case management of this file, JAMS encourages you to register for our online document management system, JAMS Access, [here](#).

Thank you and be well,
Sarah



Sarah Nevins
Arbitration Practice Manager – East/Central

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